“I received my Masters in Public Administration in 18 months and graduated debt free. UDC made my dreams possible.”

Steven Tiller
Director of Facility Operations and Services
Walter E. Washington Convention Center

BUILDING OUR PATHWAYS TO POSSIBLE

As the only public institution of higher learning in the Nation’s Capital, equity is our imperative. UDC enables all students to attain their highest levels of human potential.

FUNDING REQUEST: $9.2M (FY21)

LEARNING ENVIRONMENTS
$2.5M (Recurring)
Ensure conducive environments for learning

TALENT
$2.2M (Recurring)
Attract and retain the talent necessary for student success

ACADEMIC PATHWAYS
$1.5M (Recurring)
Begin the construction of high priority employment pipelines

IT
$1.5M (One-time)
Ensure the District’s $9.4M IT investment is secured

NEA
$1.5M (Recurring)
Secure funding for full time faculty for salaries

UDC’S EXISTING FACILITIES REQUIRE TRANSFORMATIVE INVESTMENT

TOP FIVE CRITICAL CAPITAL PRIORITIES

<table>
<thead>
<tr>
<th>Capital Priority</th>
<th>Description</th>
<th>Capital Funding Need</th>
<th>Fiscal Year</th>
</tr>
</thead>
<tbody>
<tr>
<td>4250 CONNECTICUT AVENUE RENOVATION</td>
<td>Transform the facility into a modern home for CAS and CAUSES</td>
<td>$47M</td>
<td>2020</td>
</tr>
<tr>
<td>BACKUS EXPANSION &amp; EXISTING BUILDING UPGRADES</td>
<td>Build a 35-40k space to replace 801 N Capitol</td>
<td>$60.5M</td>
<td>2021</td>
</tr>
<tr>
<td>VAN NESS CAMPUS ROOFS, ELEVATORS, &amp; WINDOWS</td>
<td>Replace 27 elevators, all roofs and windows in 8 Van Ness facilities</td>
<td>$64.5M</td>
<td>2022</td>
</tr>
<tr>
<td>VAN NESS INFRASTRUCTURE &amp; IT UPGRADES</td>
<td>Modernization to allow for healthy and conducive learning spaces</td>
<td>$10M</td>
<td>2023</td>
</tr>
<tr>
<td>3100 MLK PURCHASE</td>
<td>Ownership of Old Congress Heights will solidify our presence in Ward 8</td>
<td>$25M</td>
<td>2024</td>
</tr>
</tbody>
</table>

Current Approved Capital Budget (FY 2020 – FY 2025)
Top Five Capital Priorities Requested

U.S. DEPARTMENT OF EDUCATION
EDUCATION EXCELLENCE FOR ALL

FIND YOUR POSSIBLE
UDC.EDU/POSSIBLE

“IT IS TIME TO START BUILDING THE UNIVERSITY THE DISTRICT REQUIRES—the public institution of higher learning in and for the nation’s capital.”

RONALD MASON JR., PRESIDENT, THE UNIVERSITY OF THE DISTRICT OF COLUMBIA

EQUITY IMPERATIVE BUILDING A NATIONAL MODEL

2022 GOALS

ONE
UDC WILL BE A PUBLIC HIGHER EDUCATION MODEL OF URBAN STUDENT SUCCESS

TWO
UDC WILL AWARD MORE DEGREES AND WORKFORCE CREDENTIALS

THREE
UDC WILL GRADUATE PASSIONATE LEARNERS AND LEADERS WHO WILL TRANSFORM OUR LIVES AND URBAN SPACES

OUTCOMES

DEGREE COMPLETIONS

2018 GOAL: 783

<table>
<thead>
<tr>
<th>Year</th>
<th>Degree Completions</th>
</tr>
</thead>
<tbody>
<tr>
<td>2018</td>
<td>702</td>
</tr>
<tr>
<td>2022</td>
<td>917</td>
</tr>
<tr>
<td>2028</td>
<td>8,992</td>
</tr>
</tbody>
</table>

RETENTION RATE

2018 GOAL: 54%

<table>
<thead>
<tr>
<th>Year</th>
<th>Retention Rate</th>
</tr>
</thead>
<tbody>
<tr>
<td>2018</td>
<td>54%</td>
</tr>
<tr>
<td>2022</td>
<td>60%</td>
</tr>
<tr>
<td>2028</td>
<td>72%</td>
</tr>
</tbody>
</table>

WORKFORCE ENROLLMENT

2018 GOAL: 3,278

<table>
<thead>
<tr>
<th>Year</th>
<th>Workforce Enrollment</th>
</tr>
</thead>
<tbody>
<tr>
<td>2018</td>
<td>3,747</td>
</tr>
<tr>
<td>2022</td>
<td>4,014</td>
</tr>
<tr>
<td>2028</td>
<td>8,013</td>
</tr>
</tbody>
</table>

UDC’S STRATEGIC ADVANTAGES

#1 Best Affordable Mechanical Engineering Degree Program 2019
AffordableSchools.net

#1 in “The 50 Best Affordable Business Schools of 2019”
AffordableSchools.net

#1 Best Value in the Nation’s Capital for Earning an M.A. in Counseling Degree
TopCounselingSchool.org

#1 in D.C. According to Ranking of Tuition, Financial Aid, Degree Options, and Student Success Metrics
Schools.com (2017)

#1 Community College in DMV
Wallet Hub

Least Expensive University in DMV
CollegeCalc.org

#7 Best Affordable Engineering School 2019
AffordableSchools.net

#10 HBCU in the Nation
Wall Street Journal