#### **BOARD OF TRUSTEES**

#### UNIVERSITY OF THE DISTRICT OF COLUMBIA

UDC RESOLUTION NO. 2015-

SUBJECT: NOTICE OF PROPOSED RULEMAKING, FEE REFORM and INCREASE IN MANDATORY and SPECIAL FEES EFFECTIVE AY 2016-2017

WHEREAS, District of Columbia law (D.C. Official Code § 1202.06(8)) provides for the Board of Trustees of the University of the District of Columbia to fix fees to be paid by District of Columbia resident and nonresident students attending the University; provided, that such fees are adopted by the Trustees in accordance with the provisions of D.C. Official Code § 2-505(a); and

WHEREAS, the recommendations and findings presented are the product of the University Committee on Fee Reform (UCFR) of the University of the District of Columbia, whose composition represented broadly twenty-six (26) members of the administration, faculty, staff and students of the institution and whose purpose was to review UDC's current structure for mandatory and special fees by (1) assessing the current fiscal fee structure, (2) determining if revisions were necessary, and (3) recommending a more current and relevant fee structure for the University of the District of Columbia; and

WHEREAS, the University of the District of Columbia currently has three (3) distinctly different mandatory fee structures for students who attend the Flagship, Community College and the David A. Clarke School of Law campuses, and such differentiated structures are counterproductive to or compromise promotion of the "One University Culture" exuded by the institution; and

WHEREAS, pursuant to District of Columbia Code of Municipal Regulations § 8-B728.8, the University of the District of Columbia currently assesses the following mandatory fees for students enrolled full-time in its academic, degree-granting programs, to wit: (1) Activity Fee, (2) Athletic Fee, (3) Health Services Fee, (4) Technology Fee, and (5) Student Center Fee. Further, with the exception of the Law School, Flagship students are assessed an additional Career Development Fee. However, Law School students pay a Fall Semester enrollment fee that Flagship students do not incur. Students enrolled full time in the Community College are assessed a flat fee of \$300 once a year. All UDC part-time Community College, baccalaureate, and graduate students pay a prorated, mandatory fee of \$30.00 per credit hour. Part-time Law School students pay the same, non-prorated fees as full-time students in the School of Law; and

WHEREAS, all students, who attend the University of the District of Columbia, have equal access to all of the services provided to them, as a result of revenue generated from the assessment of mandatory student fee assessments, regardless of whether they attend the institution as full-time or part-time students; and

WHEREAS, the issue of parity in prorating fees for part-time students who have equal access to the same services afforded to full-time students has been discussed and considered; and

WHEREAS, the UCFR completed its charge and submitted a report, replete with recommendations and rationale therefore, to the President of the University of the District of Columbia; and

WHEREAS, The President of the University of the District of Columbia has reviewed the report from the UCFR and submitted it the Board of Trustees;

NOW, THEREFORE BE IT RESOLVED that, effective Fall Semester, 2016, all University of the District of Columbia students shall be charged the same rates for Mandatory Fees; and

**BE IT FURTHER RESOLVED** that the Board of Trustees of the University of the District of Columbia hereby takes proposed rulemaking action to amend Chapter 7 of the University Rules (Title 8B DCMR) to adopt the Recommended Single Fee Charges By College (Per Semester, including Summer Term), as indicated in the attached Notice of Proposed Rulemaking; and

**BE IT FURTHER RESOLVED** that the General Counsel is hereby directed to publish this Notice of Proposed Rulemaking in the D.C. Register as soon as is practicable for a comment period of not less than thirty (30) days, in accordance with the provisions of D.C. Official Code §2-505 (a).

Submitted by the Academic and Student Affairs
Committee and the Audit, Budget, and Finance Committee

November 5, 2015

Approved by the Board of Trustees:

December 8, 2015

Elaine A. Crider Chairperson of the Board

#### NOTICE OF PROPOSED RULEMAKING

The Board of Trustees of the University of the District of Columbia pursuant to the authority set forth under the District of Columbia Public Postsecondary Education Reorganization Act Amendments (Act) effective January 2, 1976 (D.C. Law 1-36; D.C. Official Code §§ 38-1202.01(a); 38-1202.06)(3),(13) (2001 & 2011 Supp.) hereby gives notice of its intent to amend chapter 7 (Admissions and Academic Standards) of subtitle B (University of the District of Columbia) of title 8 (Higher Education) of the District of Columbia Municipal Regulations (DCMR) in not less than thirty (30) days from the date of publication of this notice in the *D.C. Register*.

The purpose of the proposed rule is to adopt a single fee structure for all University components and to adjust the fees to charges by College beginning in the fall semester of 2016. The Board of Trustees will take final action to adopt these amendments to the University Rules in not less than thirty (30) days from the date of publication of this notice in the D.C. Register.

Chapter 7, ADMISSIONS AND ACADEMIC STANDARDS, of subtitle B, UNIVERSITY OF THE DISTRICT OF COLUMBIA, of title 8, HIGHER EDUCATION, is amended as follows:

Section 728, TUITION AND FEES: DEGREE-GRANTING PROGRAMS, Subsection 728.8 is amended as follows:

728.8

(a) Each semester and summer of enrollment, each full-time and part time undergraduate and graduate student, full-time and part time law school student, and full-time and part time community college student, shall pay the following mandatory fees:

(1) Activity Fee: \$35.00 per semester

(2) Athletic/Recreation Fee: \$105.00 per semester

(3) Health Services Fee: \$25.00 per semester

(4) Technology Fee: \$75.00 per semester

(5) Student Center Fee: \$140.00 per semester

(6) Career and Professional Fee \$40.00 per semester

(7) Sustainability Fee \$10.00 per semester

- (b) In addition to the fees listed above, each law school student shall pay the following mandatory fees:
  - (1) Law School Student Activity Fee: \$210.00 per year
  - (2) Law School Materials/Technology: \$85.00 per semester

All persons desiring to comment on the subject matter of the proposed rulemaking should file comments in writing not later than thirty (30) days after the date of publication of this notice in the D.C. Register. Comments should be filed with the Office of General Counsel, Building 39-Room 301-Q, University of the District of Columbia, 4200 Connecticut Avenue, N.W., Washington, D.C. 20008. Comments may also be submitted by email to smills@udc.edu. Individuals wishing to comment by email must include the phrase "Comment to Proposed Rulemaking: Fees " in the subject line.



Office of the Chief Financial Officer

Donald L. Rickford Chief Financial Officer

#### FISCAL IMPACT STATEMENT

TO:

The Board of Trustees

FROM:

Office of the Chief Financial Officer (UDC)

DATE:

September 30, 2015

**SUBJECT:** 

FY2017 Student Fees

#### Conclusion

It is concluded that the Office of the Chief Financial Officer foresees a positive fiscal impact to the University's revenue stream as a result of changes in the Student Fees structure for FY2017. A change in the fee structure is expected to raise additional revenue for the University.

#### **Background**

A University Committee on Fee Reform (UCFR) comprising faculty, administration, staff, and students established on June 6<sup>th</sup> 2014 reviewed the existing student fee structure and recommended a revision of the fee structure at both the University and Community College. Currently, the University of the District of Columbia's (UDC) student fee structure consists of mandatory and special fees. In accordance with the District of Columbia's Code of Municipal Regulations 8-B728.3, mandatory fees applicable to student activity, athletics, health services, technology, and the student center were evaluated.

#### **Financial Impact**

Given the enhanced revenue stream to be expected from the increase in student fees the Office of the Chief Financial Officer of UDC has approved this request based on the information provided. We do not anticipate any risks as this time.

#### UNIVERSITY FEE REFORM COMMITTEE REPORT

#### Introduction

On June 6, 2014, the Interim President of the University of the District of Columbia (UDC), Dr. James E. Lyons, convened the University Committee on Fee Reform (UCFR), to review UDC's current structure for mandatory and special fees. The purpose of this committee was to: (a) assess the current fiscal fee structure, (b) determine if revisions were necessary, and (c) recommend a more current and relevant fee structure. Twenty-six (26) UCFR members were appointed a few others asked to join the committee. They broadly represented the administration, faculty, staff, and students of UDC.

The initial UCFR meeting was held on June 23, 2014. At that time, members received the committee's charge, and officers were selected. Subsequently, meetings were held on a monthly basis, from July 2014 through February 2015. The primary focus of the meetings centered on mandatory student fee assessments. Discussion about special fees (miscellaneous fees) was postponed, until consensus regarding mandatory fees could be reached.

This report includes: (1) background information used by UCFR in its discussions, (2) issues identified by Committee members, (3) a summary of proposals brought to UCFR for discussion, and (4) the consensus recommendations of UCFR regarding mandatory fees.

### **Background Information**

**UCFR** utilized the following information to generate recommendations.

#### **Current Assessments for UDC Students Mandatory Fee**

Pursuant to District of Columbia Code of Municipal Regulations 8-B728.3, the University of the District of Columbia currently assesses the following mandatory fees for students enrolled full time in its academic, degree-granting programs: (1) Activity Fee, (2) Athletic Fee, (3) Health Services Fee, (4) Technology Fee, and (5) Student Center Fee. However, Law School students pay a Fall Semester enrollment fee that Flagship students do not incur. Students enrolled full time in the Community College are assessed a flat fee of \$300 per semester. All UDC part-time Community College, baccalaureate, and graduate students pay a prorated, mandatory fee of \$30.00 per credit hour. Part-time Law School students pay the same, non-prorated fees as full-

time students in the School of Law. The Committee discussed the issue of parity in prorating fees for part-time student who had full-time access to services.

#### **Current Mandatory Fee Revenues Collected**

To determine the amount of mandatory fees collected (as of July 31, 2014), the UCFR requested financial information regarding fees collected for FY 2012 – FY 2014 provided by the Office of the Chief Financial Officer (OCFO). According to the report, UDC collected a \$7,583, 921 between October 1 2012 and July 31, 2014. The complete breakdown of the information (by fee category) is provided in **Table 2**.

Vision 2020, The UDC Strategic Plan Approved by the Board of Trustees: UCFR reviewed proposed mandatory fee structure modifications to fund service improvements proposed by Vision 2020, UDC's recently approved strategic plan.

Review of Mandatory Student Fees Charged at Peer Institutions: UCFR conducted an environmental scan, to better understand competitiveness between UDC and peer institutions which charge student fees. Comparative data from this scan of other post-secondary institutions vs. UDC is provided in Table 3.

#### **Special Issues**

**UCFR** identified concerns regarding the current mandatory fee structure which they felt warranted revision. None of the fees covered the total cost of services provided.

#### Issue 1. Accountability and Transparency

UCFR addressed the current system of financial accountability and transparency. Various members voiced serious concerns regarding fiscal oversight of student fees. In particular, basic questions were raised regarding the ability of the University to track expenditures of revenue generated from each itemized fee. For example, under the current University accounting system, we have not historically linked fee assessment to intended expenditures. UCFR concluded that the University accounting system needs to be revamped, to facilitate greater transparency, tracking, oversight and reporting.

#### Issue 2. Availability of Fee-Supported Services to all Students

Regarding linking fee assessments to activities, UCFR expressed concerns about students being charged *mandatory* fees for services that may not readily have access. For example, members cited the concerns about equal access to Van Ness athletic facilities for all students. Committee members debated whether student fees should be based on "access" to campus services, with the

student choosing to use or not use the service, or based on the likelihood that students would "use" a specific service.

#### Issue 3. Lack of Clarity Regarding the "Community College" Fee

Students enrolled in the Community College pay a non-delineated "Community College" fee of \$300.00 per semester. This differs from students enrolled in the University's other programs who pay itemized fees reflecting different service areas (i.e. athletics, technology, health, activities, and student center). According to the Office of the Chief Financial Officer, the revenues currently generated by the single Community College fee (\$300 per student) are divided ex post facto among the existing itemized categories that are utilized by the University's Flagship. Information depicting this division is presented below. UCFR was advised that the policy of dividing the Community College fee revenue based on the existing fee categories was established by the previous University administration.

Current University Fees Assessed for Van Ness (Flagship) and Community College Campuses

	Flagship (\$)	CC(\$)	(%)
Activity Fee	35	34	11%
Athletic Fee	105	102	34%
Health Services Fee	25	24	8%
Technology Fee	50	48	16%
Student Center Fee	95	92	31%
Total	310	300	100%

#### **Issue 4. Single Fee Structure Assessment**

The University currently has three (3) distinctly different fee structures for students who attend Van Ness (Flagship), Community College, and School of Law campuses. The Committee discussed whether maintaining separate fee structures for different University branches compromised promotion of "The One University" culture.

#### Issue 5. Fees for Part-Time Students

The current basis of fees assessment for part-time students is rooted in B728.3 of the DC Municipal Code- Subpart (d), to wit: "Students who are less than full-time students shall be required to pay a fee of \$30.00 per credit hour for each semester in which they are enrolled, including the summer term." However, all students have equal access to services. Reference Exhibit B.

#### Student Fees and Services

#### **Student Activity Fee:**

Pursuant to the University policy that governs the collection, use and disbursement of mandatory student fees, the Student Activity Fee funds a cadre of student activities, programs and events for all students. Revenue generated from the fee is earmarked for the support of certain approved activities, and provides funds for the Student Government Associations (SGA), student clubs and organizations, campus barbeques, publications, theme parks, intramurals and/or intercollegiate programs, and many other student activities and events sponsored by the SGA. Revenue will continue to be used to enhance student centered activities and events.

**Recommendation**: No increase in the Student Activity Fee is recommended.

#### Athletics/Recreation Fee:

Pursuant to the University policy which governs the collection, use and disbursement of mandatory athletic fees, the Athletic Fee funds: a) staffing for the fitness center, b) general facilities maintenance, c) recruitment of student-athletes, d) travel costs for "away" games, e) branding and f) the operations of the Athletic Center. The Athletic Center provides academic support to the student-athlete population at UDC through various means, including academic advisors, tutors and study facilities. In addition, the Athletic Center monitors the academic progress of each student-athlete and provides life skills development, both of which help the student-athletes to not only be successful in the classroom but also to be successful long after they graduate. Athletic fee supports conduct of athletic programs as well as recreational and intramural programs for the entire community supporting game day activity and community engagement.

**Recommendation:** No proposed increase is recommended.

#### **Health Services Fee:**

The Student Health Services Fee gives all enrolled students access to the UDC Student Health Services. The fee supports the operation of the Health Services program and covers many of the services provided to students, which include: 1) Routine visits with the Student Health Service physician, nurse practitioners, and physician assistants; 2) wellness exams; 3) short-term therapy; 4) health promotion outreach programming and events; 5) free flu shots and vaccines; and 6)

visits with psychiatrists and counselors. Maintaining the \$25.00 per semester is consistent with the Vision 2020 Proposal, yet it addresses the need for expanding and improving health services to the UDC Community College (UDC-CC). With the advent of the new fee assessment process, it is estimated that approximately \$250,000 per annum in total revenue will be generated. This amount was calculated as follows: 5,000 enrolled students X \$25 per semester X 2 semesters, and is deemed sufficient to provide adequate staff, procurement, renovation of facilities, and supplies for and delivery of enhanced services to students attending UDC-CC campuses while maintaining existing service-levels at the Flagship and School of Law

**Recommendation:** No proposed increase for Health Services is recommended.

#### **Technology Fee:**

The Technology Fee goes into a central pool of funds disbursed for all Information Technology (IT) services at UDC. The Technology Fee covers telecommunication equipment and supplies including, telephones, copy machines, and software (i.e. Banner Program, etc.).

Rationale for the Proposed Increase. The increase in the Technology Fee will focus on procurement of state-of-the-art computer labs for the Flagship and Community College campuses and enhanced IT services for the students, including "Smart" technology; expanded wireless and security networking; additional software modules; degree audits; etc.

Systemic issues and barriers in admissions and financial aid still persist, despite the resources allocated for IT services. UCFR believes that UDC needs systematic applications to resolve these issues, which includes a more robust IT department, more logic-based computerized applications and more streamlined online operations. These technological enhancements are necessary to keep pace with, and ultimately gain a competitive advantage over, other post-secondary institutions. To remain competitive, UDC must adopt tools which address the current and future needs of our students. Such tools will positively impact service delivery for all students, faculty and staff and will simplify processes from application to graduation. Presently, the Admissions and Financial Aid office requires approximately eight (8) forms to activate student financial aid, with almost non-existent virtual communications with other offices and services.

Recommendation: It is recommended that all students pay \$75.00 for Technology Fees.

#### Career and Professional Development Fee:

The number one reason that students attend college is to get a job and start a career. To that end, offering career support for students is required as part of the accreditation process for the institution. The Career/Professional Development Fee (\$40) is designed to fund a

comprehensive Career Services Center for all UDC students. This fee will cover staffing, technology, space, and student support services, like internships and exposure to networking opportunities (i.e., conferences). To meet this growing need, the Career Services Center must expand in staffing, support services, and space, all endorsed by the Board - approved strategic plan. The Van Ness Career Services Center is a resource that supports Flagship, the Community College, the School of Law, and workforce development. Among other things, the fee will provide additional services for the School of Law.

Rationale for the Proposed Addition. The newly proposed Career and Professional Development Fee of \$40.00 would cover the costs associated with providing internships, experiential learning opportunities, conferences, undergraduate research, mock interviews, and other services related to student retention and success. These fees also will fund additional career services personnel positions in support of professional development for students and alumni at the University of the District of Columbia.

Therefore, new, centralized career personnel and career services will be phased in, using a model which promotes student success throughout the lifecycle from admission to graduation. The model will consist of a centralized comprehensive Career and Professional Development Center, with supportive dotted lines to the satellite Career and Professional Development Centers at the School of Law, Community College, and Workforce Development/Life Long Learning.

**Recommendation:** It is recommended that all students pay \$40.00 Career and Professional Development Fee.

#### Student Center Fee:

The Student Center facility is for all UDC students. Flagship, Community College, and Law School students will have equal access to amenities and spaces within the building. The Student Center Fee has been assessed to augment revenue for construction, maintenance, and operation of the Student Center commons.

Rationale for the Proposed Increase. The Student Center, a LEED Platinum building, will need to be maintained and sustained. The proposed increase in the Student Center Fee will help cover the costs of hosting student-related functions and activities, Student Center sponsored events, registered student organization functions, student professional development programs, ballroom amenities, furniture, office maintenance, cafeteria and the appointing of the plaza (outdoor tables). The present proposed staffing includes a director, associate director, maintenance supervisor, custodial staff, front desk reception staff, and marketing staff. Further, it will be used for the upkeep of the building. Revenue is needed to offer dining services (including a convenience store), social and study space, meeting space, programming and activities, and fitness and wellness programs.

In a 2006 Referendum, conducted by the Student Government Association, the student body determined that it would support a mandatory Student Center Fee of \$95 per semester, committing \$5M of the revenue collected for the construction cost of the Student Center building. Since 2006, \$6.8M in revenue has been collected from the Student Center Fee, of which \$5M was dedicated to the construction project. The surplus \$1.8M is set aside to be used for the facilities start-up cost, building operation for 1 year, miscellaneous replacement cost, annual maintenance and insurance etc. It is standard practice to set aside 1.5% of the replacement cost for potential liabilities.

The Student Center is scheduled to open in November 2015, and, therefore, needs staffing immediately. The Student Center overage of \$1.8M will be applied in FY15. The increase in fees is scheduled to be effective in Fall 2016.

While UDC plans to generate revenue from the Student Center, it is primarily for student retention and service. There will be student management opportunities, and student organizations will have offices.

The fee structure has been rebalanced to create better parity across student-type and college-type. All students in the Flagship and Community College will pay \$430 annually for equal access to services and facilities. Law School students will pay more because of their one time Student Activity fee (paid each fall semester) is greater.

Recognizing that the fees collected from students enrolled in UDC are inadequate to cover all related operations, UCFR understands that applicable fees still need to be subsidized with other University funds.

**Recommendation**: All students will pay the Student Center Fee of \$140.00

#### Sustainability Fee:

Many institutions currently have, or are planning to institute, a Sustainability Fee. In the UDC Campus Master Plan, the DC government asked UDC to include a Sustainability Fee, to contribute to the maintenance of the campus environment.

The University is committed to ensuring sustainable development for the benefit of present and future generations by: 1) reducing the carbon footprint through energy, water and material resource efficiencies in our buildings and facilities; 2) adopting sustainable procurement practices in our supply chains and catering services; 3) providing sustainable mobility options for students and faculty; 4) adopting effective programs for waste minimization, recycling and reuse, and 5) encouraging more sustainable lifestyles through educational tools and workshops.

Revenue from the Sustainability Fee fees will support resources that promote sustainable practices, which are consistent with the University's commitment to this effort. Such revenue will help to: a) increase the number of recycle and composting receptacles throughout campus; b) increase the number of bicycle racks; c) purchase environmentally preferable products; d) use local foods; e) invest in electrical charging stations; promote public transportation and car sharing services; f) establish incentives for carpooling; and g) present sustainability workshops and educational experiences for students.

**Recommendation:** All students will pay the \$10.00 Sustainability Fee.

#### **UCFR Recommendations**

In early August 2015, the UCFR committee submitted the following recommendations regarding the University of the District of Columbia's mandatory fee reform.

#### Recommendation 1. Accountability and Transparency

Effective with the fall term 2016, UCFR recommends that the University of the District of Columbia implement a new accountability process to collect, allocate, track, and expend mandatory fees. Further, to address transparency, UDC should create clear policies or guidelines to govern regular reporting and implement systems which facilitate reports that offer maximum clarity to the budgeting process.

#### **Recommendation 2. Adjustments to Mandatory Student Fees**

Effective with the fall term 2016, UCFR recommends establishing the fee structure reflected in the **Table 1** for all matriculating students. Pursuant thereto, all students would be required to pay the fees recommended each semester, regardless of the program in which they are enrolled or the number of credit hours for which they are enrolled. **Table 1 follows**.

TABLE 1.
SINGLE FEE PROPOSAL CHARGES BY COLLEGE

(Per Semester, including Summer Term)

Singe Fee Proposal – Per Semester	RECOMMENDED CHANGE	Flagsh	ip	Community College	
		Current	Proposed	Current	Proposed
A. Student Activity Fee	No increase*	35	35	34	35
B. Athletics/Recreation Fee	No increase	105	105	102	105
C. Health Services Fee	No increase	25	25	24	25
D. Technology Fee	Increase	50	75	48	75
E. Student Center Fee	Increase	95	140	92	140
F. Career/Professional Development Fee	New Fee	0	40	0	40
G. Sustainability Fee	New Fee	0	10	0	10
TOTAL MANDATORY FEES ASSESSED PER SEMESTER			430		430
AMOUNT PREVIOUSLY CHARGED		310		300	
CHANGE/ \$ INCREASE		+ 120		+130	

### TABLE 1 (Continued)

#### SINGLE FEE PROPOSAL CHARGES BY COLLEGE

(Per Semester, including Summer Term)

Singe Fee Proposal – Per Semester	RECOMMENDED CHANGE	Law School	
		Current	Proposed
A. Student Activity Fee	No increase*	105	105*
B. Athletics/Recreation Fee	Increase	0	105
C. Health Services Fee	No increase	25	25
D. Technology Fee	Decrease	85	75
E. Student Center Fee	Increase	0	140
F. Career/Professional Development Fee	New Fee	0	40
G. Sustainability Fee	New Fee	0	10
H. Enrollment Fee and Course Materials Fee (formerly charged for School of Law students only)	Deletion	100	•
TOTAL MANDATORY FEES ASSESSED PER SEMESTER		315	500
AMOUNT PREVIOUSLY CHARGED			
CHANGE/ \$ INCREASE		+185	

<sup>\*</sup>Students pay a total of \$210 in the Fall Semester only.

TABLE 2.

STUDENT FEES COLLECTED

UDC Student Fees Revenue Collected FY 2012 to FY 2014 (as of July 31, 2014)

Data Provided by the Office of the Chief Financial Officer

# University Committee on Fee Reform Summary of Fees Revenue Collected - FY12-FY14

Туре	FY12	FY13	FY14	<b>Grand Total</b>
Athletics Fee	238,682	365,586	246,468	850,736
CC Mandatory Fee	1,190,834	1,457,106	1,225,176	3,873,116
Flagship part time fees	341,577	151,288	471,019	963,884
Health service fee	76,104	109,691	76,480	262,275
Student activity fee	129,809	197,863	131,358	459,030
Student center fee	215,947	330,789	222,995	769,731
Technology fee	113,666	174,102	117,382	405,149
Grand Total	2,306,618	2,786,425	2,490,878	7,583,921

TABLE 3.

Review of Peer Institutions

Comparative Analysis of Mandatory Fees Charged at Peer Institutions

Comparison of Mandato Institutions, by Type of		_
Fee Type	Regional Peer	University of the District of Columbia
Athletic/Recreation Related Fees	\$206.51	\$210.00
Student Activity Related Fees	\$54.39	\$70.00
Buildings/Student Center	\$157.58	\$190.00
Technology Related Fees	\$72.85	\$100.00
Health Services Related	\$70.68	\$50.00
Other Fees/Uncategorized	\$322.88	\$0.00
Total	\$884.89	\$620.00

Peer Group	Average Fee, Full
Top 40 Schools Enrolling District of Columbia First Time in College Freshmen	<b>Year</b> \$1,575.10
Public Institutions Located in Cities, 4,000 - 6,000 Total Enrollment, Baccalaureate/Associate and Masters Level Classification	\$1,470.08
All Historically Black Colleges and Universities	\$1,433.30
Public Historically Black Colleges and Universities	\$1,407.48
Public Institutions Located in Cities, 4,000 - 6,000 Total Enrollment	\$819.91
University of the District of Columbia	\$620.00

### Exhibit A

#### **LIST OF 2014-2015 UCFR MEMBERS**

- 1. Chair, Vice President Valerie L. Epps
- 2. Co-Chair, Esther T. Ososanya
- 3. Calvin Woodland
- 4. Michael Rogers
- 5. Abdul Hameed Nurriddin
- 6. Theodore Wilhite
- 7. Terry Prescott
- 8. Scott Barash
- 9. Jackie Xu
- 10. Barbara Jumper
- 11. Ayana Elliott
- 12. Patricia Thomas
- 13. David Garrett

- 14. William Nelson
- 15. David Franklin
- 16. Thomas Redmond
- 17. James Contreras
- 18. Timothy Glymph III
- 19. Paris Saunders
- 20. Davidson Kent
- 21. Patrick Bateman
- 22. Daryao Khatri
- 23. Arlene King- Berry
- 24. Susan Harkness
- 25. Raysa Leer
- 26. Sabine O'Hara
- 27. Tamon George
- 28. Diane Hawkins

## Exhibit B

# District of Columbia Code of Municipal Regulations 8-B728.3

### 728.3

728.3						
(a)	Each semester and summer of enrollment, each full-time undergraduate and graduate student, not including students at the community college, shall pay the following mandatory fees:					
(1)	Activity Fee:	Increase \$10.00 per s	emester to \$35.00 per semester			
(2)	Athletic Fee:	Increase \$15.00 per se	emester to \$105.00 per semester			
(3)	Health Services Fee:	No increase, to	remain at \$25.00 per semester			
(4)	Technology Fee:	Increase \$10.00 per s	emester to \$50.00 per semester			
(5)	Student Center Fee:	Increase \$20.00 per s	emester to \$95.00 per semester			
(b)	Each law school student s	shall pay the following mand	latory fees:			
(1)	Law School Student Activity Fee:		\$210.00 per year			
(2)	Law School Materials/Technology: increase \$60.00 per semester to \$85.00 per semester					
(c)	Each full-time [student] a for each semester in which	at the Community College sh h they are enrolled, includin	eall pay a mandatory fee of \$300.00 ag the summer term.			
(d)			quired to pay a fee of \$30.00 per rolled, including the summer			